

**THE INDUSTRIAL COMMISSION OF ARIZONA
OFFICE OF THE DIRECTOR**



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November 4, 2021

Notice of 2021 Formal Stakeholders' Meeting

Dear Stakeholder,

The Industrial Commission of Arizona is extending an invitation to all interested parties to attend the Commission's formal stakeholders' meeting that will take place on December 9, 2021, at 1:00 p.m. The purpose of this meeting is to provide interested parties another opportunity to share their thoughts and ideas on legislative and administrative issues pertaining to the Industrial Commission of Arizona and the processes related to workers' compensation, labor laws, or workplace safety in our state.

The meeting will be held at 1:00 p.m. as part of the Commission's regularly scheduled meeting that day. **The Commission Meeting and Formal Stakeholders' Meeting will be conducted telephonically.** Stakeholders and members of the public may join the meeting by calling **1-475-441-8746 and entering access code 956 944 817#**. A stakeholder or member of the public wishing to make a comment during the meeting is asked to send their name and the organization they represent, if applicable, to Kara Dimas by e-mail (Kara.Dimas@azica.gov) in advance of the meeting.

We look forward to your participation.

Sincerely,
James Ashley
Director